

Empowered employees

GAF's Kaizen Approach to Building Poka Content

Presented By: Lauren Fourt

IFS Connect | Nashville, TN | June 3, 2025





How we run our business

Agenda



- 1. Introductions
- 2. Poka at GAF
- 3. Success Stories
- 4. Challenges
- 5. The Future

Who Is GAF?

We are North America's largest **roofing and waterproofing manufacturer**.

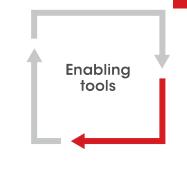
We've been protecting what matters most since 1886.



Introduction

Lauren Fourt

GAF Business System Lead, Residential 11 years with GAF Located in Baltimore, MD





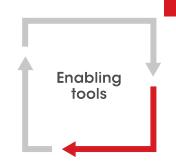
How?



Poka at GAF

Key Opportunity

Capturing & digitizing **tribal knowledge** plus improving skill management



Deployment

Plant-driven use cases plus global use cases

Current State

~2650 users, 20 sites active, 3200+ Work Instructions approved, ~86k Form submissions, 3 years with Poka

Poka Kaizen Events

What 2-3 day event focused on content creation

How ½ day of training, 1.5+ days of practice

Why Initial Poka deployment; slow content

creation; improve CI culture via kaizen events

Kaizen Event Stats Since July 2023 (Resi.)

- 11 events over ~25 total days
- 140+ trained (60/40 hourly/salary)
- 500+ Work Instructions Created
- 50+ Skills Created





Poka Kaizen Events (cont.)



Half of the content created was created by the frontline on their own. They came up with a plan, went through their areas and determined it was important to capture.

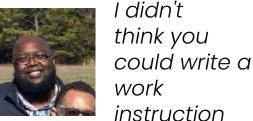
- Tiff Gassert, Production Superintendent



The fact that we came together to do this and bring innovation to the plant was amazing!

- Darkquarius Woods, Operator





from a video, but you absolutely can and it's actually pretty easy. I was truly having fun.

- Tim Jones, Production Manager



Other Success Stories

Enhancing Plant Startups

Copied Poka content from similar plant(s) to provide frontline access prior to commissioning







Valdosta, GA

Peru, IL

Challenges

"We don't have time to create content!"

→ Kaizen events + dedicated plant support

"Out content isn't ready," or "Our content isn't good enough."

→ Perfection is not the goal

Transitioning from **other document control** systems.

→ Must prove that Poka is the better option

How we run our business

Where We're Headed

Currently contracted for 3300 licenses (90% of sites licensed); expect to hit **100% in 2026**

How we run our business

Globally Applicable Content

Maintenance WIs & Skills

QA Test Method WIs & Skills

Safety, Data Systems, Onboarding, etc.

Global Skills gap dashboarding

Partnering with Poka to Grow Together using feedback from our frontline users

We protect what matters most™

Poka Impact Award

Join at slido.com #Poka-Nashville



